V. K. KRISHNA MENON COLLEGE OF COMMERCE & ECONOMICS AND SHARAD SHANKAR DIGHE COLLEGE OF SCIENCE BHANDUP-(E), MUMBAI-42; PHONE- 25668541, FAX- 25661897

PROPOSAL FOR ORGANIZING WORKSHOP

1. Name of the Committee: IQAC

2. Year: 2021-22

Sr.	Head	Description
01	Programme Name	Three Day Online Workshop on Outcome Based Education
02	Expected Participants	Senior College Teachers from the DMR- Joint Action Cluster (Ramanand Arya D.A.V College (Autonomous), V. K. Krishna Menon College and NES Ratnam College)
03	Objectives	 To develop a student-centric teaching and learning methodology in which the course delivery, assessment are planned to achieve stated objectives and outcomes. To address the attainment of Programme Outcomes and Course Outcomes. To focus on measuring student performance.
04	Expected Outcomes	 Understanding of the steps involved in planning & implementation of outcome-based curriculum. Framing of Program Outcomes in alignment closely with Graduate Attributes and Vision & Mission of the HEI. Framing of Program Specific Outcomes and Course Outcomes keeping the Bloom's Taxonomy. Balancing Teaching with Assessment Process for achieving Course Learning Outcome. Setting of different types of questions in the question paper in accordance with Bloom's Taxonomy. Mapping of Programme Specific Outcomes with Course Outcomes.
05	Convener / Coordinator	Dr. Sheeba Nair
06	Duration From – To	23 rd , 26 th & 27 th October, 2021 (Three Day)
07	Requirements	Zoom Meet
08	Resource Persons	 Dr. Sybil Thomas Dr. Viven Amonkar
09	Fee	Nil
10	Budgetary Requirement/s (Give Complete Details)	 Non-Recurring (Capital) - NIL - Recurring Honorarium of Resource Persons: Rs. 8000/-



11	Tentative Programme /	Date: 23 rd , 26 th & 27th October, 2021
	Schedule	Time: 2.00 pm – 5.00 pm
12	Feedback - Mechanism (Collection, analysis, and outcome in the form report)	As per prescribed format provided by the IQAC using Google Form.
13	Coordination Committee	 Dr. Sheeba Nair Dr. Sachin Shastri (IT Coordination)
14	Collaborating agency or organization, if any	DMR – Joint Action Cluster
15	Any Other (Pls. Specify)	NA

PRINCIPAL 18110121

R. R. Shinka Stanton College Of Commerce And Recommerce & Shinka Shankar Dighe College Of Science BHANDUP (F) MINRAL 40

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Jheeber A Dr. Sheeba Nair

Jt. IQAC Coordinator





V.K. KRISHNA MENON COLLEGE OF COMMERCE AND ECONOMICS AND SHARAD SHANKAR DIGHE COLLEGE OF SCIENCE

[AFFILIATED TO UNIVERSITY OF MUMBAI & ACCREDITED BY NAAC] (MANAGED BY BHANDUP EDUCATIONAL SOCIETY) BHANDUP (E), MUMBAI - 400 042.

Phone: 2566 8541 • Telefax : 022 - 2566 1897 • E-mail: vkkmenoncollege@gmail.com

Date 18/10/2021

Dr. Sybil Thomas Associate Professor Department of Education University of Mumbai

Subject : Invitation for Three Day Workshop on Outcome Based Education

Respected Madam,

It is an immense pleasure that IQAC of our college is organizing an Online Three Day Workshop on Outcome Based Education in association with DMR- Joint Action Cluster on October 23, 26 & 27, 2021. The timing of the workshop is 2.00 - 5.00 pm.

As you are one of the known speakers on the topic your deliberation and participation will surely benefit the participants. Therefore, I am writing this to invite you as one of the resource persons for the workshop.

We believe this date will suit you and we shall greatly thankful if you could convey your acceptance at the earliest.

Waiting for a positive response in this regard.

With best regards

PRINCIPAL

V. K. Kristen Heren College Of Commerce Am Fronomics & Shared Shankar Dighe College Of St MANDUP ICL



V.K. KRISHNA MENON COLLEGE OF COMMERCE AND ECONOMICS AND

SHARAD SHANKAR DIGHE COLLEGE OF SCIENCE

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Date 18/10/2021

Dr. Vivien Amonkar Former Head of the Departments of Microbiology & Biotechnology St. Xavier's College Mumbai

Subject : Invitation for Three Day Workshop on Outcome Based Education

Respected Madam.

It is an immense pleasure that IQAC of our college is organizing an Online Three Day Workshop on Outcome Based Education in association with DMR- Joint Action Cluster on October 23, 26 & 27, 2021. The timing of the workshop is 2.00 – 5.00 pm.

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With best regards

V. K. Krishna Barran College Of Commerce And Fronomics & Sharad Shankar Dighe College Of Scie BHANDUP (ET MILMPAL





BHANDUP EDUCATIONAL SOCIETY'S V. K. KRISHNA MENON COLLEGE OF COMMERCE & ECONOMICS & SHARAD SHANKAR DIGHE COLLEGE OF SCIENCE BHANDUP EAST, MUMBAI



Affiliated to the University of Mumbai

info@menoncollege.edu.in

INTERNAL QUALITY ASSURANCE CELL

in Collaboration with DMR – Joint Action Cluster

is organizing

ONLINE THREE DAY WORKSHOP on OUTCOME BASED EDUCATION

23rd, 26th & 27th October 2021 | 2:00 pm to 5:00 pm (IST) | Platform – Zoom Meet

Dr. Sybil Thomas Department of Education, University of Mumbai Dr. Vivien Amonkar Head of the Departments of Microbiology & Biotechnology, St. Xavier's College, Mumbai

Resource Persons

Registration is Free and Mandatory REGISTER BY 22nd October, 2021 https://forms.gle/QAYJemzrvsHN86Gv8

V.K.KRISHNA MENON COLLEGE OF COMMERCE & ECONOMICS AND SHARAD SHANKAR DIGHE COLLEGE OF SCIENCE,BHANDUP (E), MUMBAI 400042 PHONE 25668541, FAX 25661897

1. Committee- IQAC Committee in collaboration with DMR - Joint Action Cluster

2. Title of the program - Three Day Workshop on 'Outcome Based Education'

Zoom Meeting Link of the Three Day Online Workshop on Outcome Based Education (23rd, 26th and 27th October, 2021) posted in the Whatsapp



V.K.KRISHNA MENON COLLEGE OF COMMERCE & ECONOMICS AND SHARAD SHANKAR DIGHE COLLEGE OF SCIENCE,BHANDUP (E), MUMBAI 400042 PHONE 25668541, FAX 25661897

ATTENDANCE SHEET

- 1. Committee- IQAC Committee in collaboration with DMR Joint Action Cluster
- 2. Title of the program Three Day Workshop on 'Outcome Based Education'
- 3. Resource Person- Dr. Sybil Thomas
- 4. Date /Time/Platform 23rd October, 2021/ 2.00 pm 5.00 pm / Online (Zoom Meet)

Sr. No.	Name	Gender
1	Dr. Sheeba Nair	F
2	Devaki	F
3	Satya Sebastian	F
4	Dr.K.K.Sunitha	F
5	Gomathi Shridhar	F
6	Shubha Nair	F
7	KAKALI	F
8	Nisha Soman	F
9	Valentina Kini	F
10	Dr. Ruchi tandon	F
11	Swati Kemkar	F
12	Komal Ayare	F
13	Anjana	F
14	Valsamma wilson	F
15	Divya Menon	F
16	Sybil Thomas	F
17	Anupma Prasad	F
18	Dipika Gupta	F
19	Dr. Valsamma Wilson	F
20	Saroj Phadnis	F
21	Dr. Saloni Bhushan	F
22	Bhagyashree Grampurohit	F
23	Smruti Ambre	F
24	anusha ratna	F
25	Sarada Menon	F
26	Nutan Lokhande	F
27	Poonam Shrivastava	F
28	Ms. Radhika Gangadhar	F
29	Nilam	F
30	Mary Vimochana	F
31	Vaishali Nikam	F
32	Mamta Yadav	F
33	Krishnan Jaikumar	F

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Three Day Workshop on 'Outcome Based Edy

stion" - October 23, 26 & 27 2021

34	Shruti Gokhale	F
35	Shivangi Saxena	F
36	Vaishali Nikam	F
37	Madhu Tirthani	F
38	Jisha Alwin	F
39	Susanna Muntode	F
40	RAJESH YADAV	F
41	Vandana chaurasia	F
42	Srabani Ganguli	F
43	Kalpana Bandebuche	F
44	Dr. Deepa Nyayadhish	F
45	Poonam Shrivastava	F
46	Mahima	F
47	Ms. Radhika Gangadhar	F
48	Rajeev Karkhanis	F
49	Satyanarayan Pathak	F
50	Chandrakala srivastava	F
51	Dr Sushama Patil	F
52	Dr. Saloni Bhushan	F.
53	Suvarna Mali	F
54	Prafulladatta Bhangale	M
55	Uday Shetty	М
56	Dr. Sachin Shastri	M
57	S.Sridharan	М
58	Dr. SEBASTIAN K ANTONY	M
59	NITIN KADAM	M
60	Himanshu Lapashia	M
61	Bibals. R.	М
62	AMOGH DESAI	M
63	Sanjay Deshpande	M
64	DINESH MURAV	M
65	Dr. Rajiv Khurana	М
66	Abhrodeep Chakravarty	M
67	Prasanth Rajan	M
68	Swapnil Karpe	M
69	Krishnan Jaikumar	M
70	Mr. Ashish Chakravarty	M

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Dr. Sheeba Nair

Jt. IQAC Coordinator

BHANDUP (E) MUMBAL 400 01* Three Day Workshop on 'Outcome Based Education' – October 23, 26 & 27 2021

V.K.KRISHNA MENON COLLEGE OF COMMERCE & ECONOMICS AND SHARAD SHANKAR DIGHE COLLEGE OF SCIENCE,BHANDUP (E), MUMBAI 400042 PHONE 25668541, FAX 25661897

ATTENDANCE SHEET

- 1. Committee- IQAC Committee in collaboration with DMR Joint Action Cluster
- 2. Title of the program Three Day Workshop on 'Outcome Based Education'
- 3. Resource Person- Dr. Vivien Amonkar

4. Date /Time/Platform - 26th October, 2021/ 2.00 pm - 5.00 pm / Online (Zoom Meet)

Sr. No.	Name	Gender
1	Dr. Sheeba Nair	F
2	Valentina Kini	F
3	KAKALI	F
4	Swati Kemkar	F
5	Nisha rahul	F
6	Saroj Phadnis	F
7	Komal Ayare	F
8	Dr K.K .Sunitha	F
.9	Dr. Ruchi tandon	F
10	Divya Menon	F
11	Satya Sebastian	F
12	Kalpana Bandebuche	F
13	prasad Anupma	F
14	Anjana	F
15	Dr. Deepa Nyayadhish	F
16	Shubha Nair	F
17	Suvarna Mali	F
18	anusha ratna	F
19	Dr. Saloni Bhushan	F
20	Valsamma wilson	F
21	Gomathi Shridhar	F
22	Vandana chaurasia	F
23	Sejal	F
24	Bhagyashree Grampurohit	F
25	Vaishali Nikam	F
26	Shruti Gokhale	F
20	Divya Menon	F
28	Shivangi Saxena	F
29	Dr Sushama Patil	F
30	Madhu Tirthani	F
31	Dr. Sachin Shastri	M
32	S Sridharan	M
33	Bibals R	M

34	34 NITIN KADAM	
35	35 Prasanth Rajan	
36	Prafulladatta Bhangale	M
37	Dr Sebastian Antony	M
38	Swapnil Karpe	M
39	RAJESH YADAV	M
40	Krishnan Jaikumar	M
41	Mr. Ashish Chakravarty	M
42	Dr. Rajiv Khurana	M
43	AMOGH DESAI	M
44	Abhrodeep Chakravarty	M
45	Uday Shetty	M
46	Himanshu Lapashia	M
47	Gulshan Shaikh	M

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Dr. Sheeba Nair Jt. IQAC Coordinator

Mrs. Saroj Phadnis

Remomics & Sharad Shankar Dighe Gollege Df Seiener BHA

V.K.KRISHNA MENON COLLEGE OF COMMERCE & ECONOMICS AND SHARAD SHANKAR DIGHE COLLEGE OF SCIENCE, BHANDUP (E), MUMBAI 400042 PHONE 25668541, FAX 25661897

ATTENDANCE SHEET

1. Committee- IQAC Committee in collaboration with DMR - Joint Action Cluster

- 2. Title of the program Three Day Workshop on 'Outcome Based Education'
- 3. Resource Person- Dr. Sybil Thomas

4. Date /Time/Platform - 27th October, 2021/ 2.00 pm - 5.00 pm / Online (Zoom Meet)

Sr. No.	NAME	GENDER
1	S. Sridharan	Male
2	Amogh Desai	Male
3	PRASANTH RAJAN	Male
4	Dr Sebastian K Antony	Male
5	Krishnan Jaikumar	Male
6	Dr. Sachin J. Shastri	Male
7	NITIN KACHRU KADAM	Male
**** 1*	Ashishgunjan Chakravarty	Male
8	SHRI. SWAPNIL S KARPE	Male
	Bibals R	Male
10		Male
11	Uday Shetty Himanshu Lapashia	Male
12	Dr. Rajiv Rammnath Khurana	Male
13	Satyanarayan Pathak	Male
14	Ravindra Phadke	Male
15	Prafulladatta Bhagwan Bhangale	Male
16		Male
17	Mr.Rajesh Yadav Dr. Ruchi Tandon	Female
18		Female
19	Bhagyashree Grampurohit	Female
20	Shivangi Saxena	Female
21	Nisha Soman	Female
22	Gomathi Shridhar	Female
23	Dr. Saloni Bhushan	Female
24	Dr.K .K Sunitha	Female
25	Dr. Kakali Lahiri	Female
26	Dr. Valsamma Wilson	Female
27	Mrs. Divya Achuthanand Menon	Female
28	Dr. Satya Sebastian	Female
29		Female
30	Dr. Sheeba Nair	Female
31	Anupma Santosh Prasad	Female
32		
33	Madhu Khube and Turthani	Female

Three Day Workshop on 'Ou

tion' – October 23, 26 & 27 2021

34	Srabani Ganguli	Female
35	Suvarna Mali	Female
36	Vaishali Nikam	Female
37	Valentina Vincent Kini	Female
38	Dr. Sushama Patil	Female
39	Anusha Suthersan	Female
40	Komal Ayare	Female
41	Ms. Nehs Mishra	Female
42	Swati Atul Kemkar	Female
43	Dipika Gupta	Female
44	Vandana chaurasia	Female
45	Mrs. Kalpana Bandebuche	Female
46	Dr. Deepa Nyayadhish	Female
47	Mrs.Shubha Nair	Female

Inpredu)

Mrs. Saroj Phadnis

PRINCIPAL R. Krishne Monon College Of Commerce And ronomics & Shered Shankar Dighe College Of Stankar Dighe College Of St



Dr. Sheeba Nair Jt. IQAC Coordinator



V.K. KRISHNA MENON COLLEGE OF COMMERCE AND ECONOMICS AND SHARAD SHANKAR DIGHE COLLEGE OF SCIENCE

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Date 28/10/2021

Dr. Sybil Thomas Associate Professor Department of Education University of Mumbai

Madam,

We the IQAC (Internal Quality Assurance Cell) members in collaboration with DMR – Joint Action Cluster wish to place on record our heartfelt appreciation for conducting a "Three Day Workshop on Outcome Based Education" for the senior college teachers on 23^{rd} and 27^{th} October, 2021 from 2.00 to 5.00 pm.

The response we got from the participants has been extremely positive.

We know your time is precious and we are grateful you shared some of it with us. We look forward to your participation on future events.

Again, thank you. We hope to see you again soon.

Yours's faithfully,

Contention College Of Commerce And Commerce & Shiarad Shankar Dighe College Of Science BHANDUP (E), MUMRAL 400



V.K. KRISHNA MENON COLLEGE OF COMMERCE AND ECONOMICS AND SHARAD SHANKAD DIQUE COLLEGE OF COMMERCE AND ECONOMICS

SHARAD SHANKAR DIGHE COLLEGE OF SCIENCE

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Date 28/10/2021

Dr. Vivien Amonkar Former Head of the Departments of Microbiology & Biotechnology St. Xavier's College Mumbai

Madam,

We the IQAC (Internal Quality Assurance Cell) members in collaboration with DMR – Joint Action Cluster wish to place on record our heartfelt appreciation for conducting a "Three Day Workshop on Outcome Based Education" for the senior college teachers on 26th October, 2021 from 2.00 to 5.00 pm.

The response we got from the participants has been extremely positive.

We know your time is precious and we are grateful you shared some of it with us. We look forward to your participation on future events.

Again, thank you. We hope to see you again soon.

Yours's faithfully,

 K. Kristika Banen College Of Commerce App Premomics & Shistad Shahkar Dighe College Of Science BHANDUP (E), MUMBAL-400, 000



V.K.KRISHNA MENON COLLEGE OF COMMERCE & ECONOMICS AND SHARAD SHANKAR DIGHE COLLEGE OF SCIENCE,BHANDUP (E), MUMBAI 400042 PHONE 25668541, FAX 25661897

ACTIVITY REPORT

- 1. Department / Committee–IQAC Committee in collaboration with DMR Joint Action Cluster
- 2. Title/ Theme of the program Three Day Workshop on 'Outcome Based Education'
- Date /Time/Platform 23rd, 26th & 27th October, 2021/ 2.00 pm 5.00 pm / Online (Zoom Meet)
- 4. Level of the Activity Inter-Collegiate
- 5. Number of participants -Male: 17, Female: 30, Total: 47
- 6. Details of resource person-

S.No	Full Name	Designation	Organization	Contact no./email	Topic (if different from title)
1.	Dr. Sybil Thomas	Associate Professor, Department of Education	University of Mumbai	9769136359 sybilayesha@gmail.com	
2.	Dr. Vivien Amonkar	Former Head of the Department of Microbiology and of the PG Dept. of Biotechnology	St. Xavier's College- Autonomous, Mumbai	9821242629 vivien.amonkar@gmail.com	

7. Program Outcome (Feedback Analysis - Consolidated):

Sr.	Parameters	Excellent	Very Good	Good	Average	Poor
1.	Content	37	6	3	1	0
2.	Presentation Skills	36	8	2	1	0
3.	Ability to connect with the audience	33	6	6	2	0
4.	Relevance of the talk	36	5	5	1	0
5.	Interaction in the session	35	7	4	1	0
6.	Time management	37	6	3	1	0
7.	Over all	35	7	3	2	0

• Documents maintained -

NO.	PARTICULARS	YES/NO
1	Proposal	
2	Profile of the Resource Persons	\checkmark
3	Notice	
4	Attendance sheet	
5	Correspondence Letter	
6	Feedback	V
7	Certificate	V



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Brief Report of Three Day Online Workshop on 'Outcome Based Education'

IQAC Committee in collaboration with DMR – Joint Action Cluster organized a Three Day Online Workshop on 'Outcome Based Education' on 23rd, 26th & 27th October, 2021 from 2.00 pm to 5.00 pm through Online platform (Zoom Meet) for the Senior College Teachers from the DMR- Joint Action Cluster (Ramanand Arya D.A.V College (Autonomous), V. K. Krishna Menon College and NES Ratnam College).

Following were the objectives for organizing the workshop-

- 1. To develop a student-centric teaching and learning methodology in which the course delivery, assessment are planned to achieve stated objectives and outcomes.
- 2. To address the attainment of Programme Outcomes and Course Outcomes.
- 3. To focus on measuring student performance.

Dr. Sybil Thomas, Associate Professor, Department of Education, University of Mumbai was the resource person on 23rd and 27th October, 2021 from 2.00 pm to 5.00 pm. Dr. Vivien Amonkar, Former Head of the Department of Microbiology and of the PG Dept. of Biotechnology, St. Xavier's College- Autonomous, Mumbai was the resource person on 26th October, 2021 from 2.00 pm to 5.00 pm. Total 47 participants (Male: 17, Female: 30) attended the workshop.

Dr. Sybil Thomas, the resource person for the first day (23rd October, 2021) briefed about outcome based education and assessment. Detailed the outcome based education model. Explained about learning outcome based education. Steps for planning and implementing outcome based curriculum. Describe how to write Programme Outcomes (POs), Programme Specific Outcomes (PSOs) and Course Outcome (CO). Briefed about the various Graduate Attributes. Explained how the vision and mission of the HEI should be incorporated in the PO, PSO and CO. Elucidate the participants about Bloom's Taxonomy.

Dr. Vivien Amonkar, the resource person for the second day (26th October, 2021) described how the course learning outcomes should result into Academic Skills (viz; knowledge, critical thinking, concept application, problem solving, creativity etc.) and Soft Skills (viz; communication, confidence, independent thinking, leadership, group dynamics etc.). Course learning outcomes should cover assessment, syllabus content and teaching learning methodologies. How to analyse the question paper on the basis of the revised bloom's taxonomy viz; remembering, understanding, applying, analyzing, evaluation and creating. The participants were grouped on the basis of the common subject shared by them and were given an exercise to assess their question paper and determine the percentage of questions in each of the category based on the revised bloom's



taxonomy. Break-out room were made and the participants in each of the rooms were asked to present the exercise given to them.

Dr. Sybil Thomas, the resource person for the first day (27th October, 2021) mentioned how to frame Program Outcomes in alignment closely with Graduate Attributes and Vision & Mission of the HEI, framing of Program Specific Outcomes and Course Outcomes by keeping in mind the Bloom's Taxonomy. The participants were grouped on the basis of programmes like commerce, computer science, management studies, chemistry. These groups were put into break-out rooms and were asked to present PO, PSO and CO. Explained how to do mapping of Course Learning Outcome attainment by Direct Assessment Tools and Indirect Assessment Tools.

Outcome of the workshop-

- 1. Understanding of the steps involved in planning & implementation of outcome-based curriculum.
- Framing of Program Outcomes in alignment closely with Graduate Attributes and Vision & Mission of the HEI.
- 3. Framing of Program Specific Outcomes and Course Outcomes keeping the Bloom's Taxonomy.
- 4. Balancing Teaching with Assessment Process for achieving Course Learning Outcome.
- 5. Setting of different types of questions in the question paper in accordance with Bloom's Taxonomy.
- 6. Mapping of Programme Specific Outcomes with Course Outcomes.

The analysis of the feedback reveled that the workshop was very informative. It helped the participants to know how to frame and map PO, PSO and CO. Participants got better understanding of educational outcomes and method for measuring them. This workshop helped to gain new insight regarding attainment and assessment of educational outcomes.

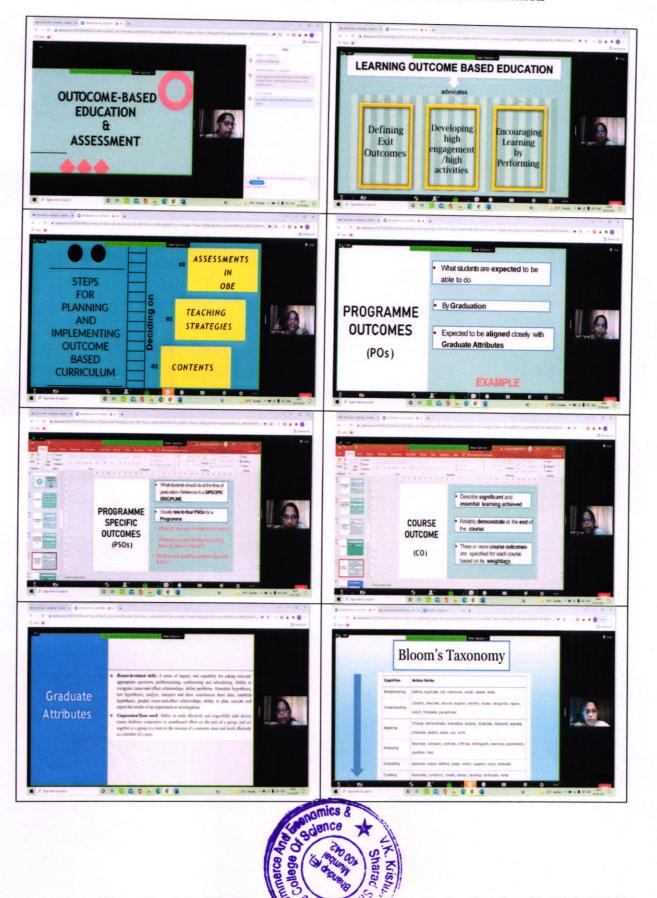
Mrs. Saroj Phadnis

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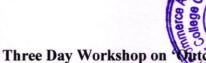
Dr. Sheeba Nair Jt. IQAC Coordinator



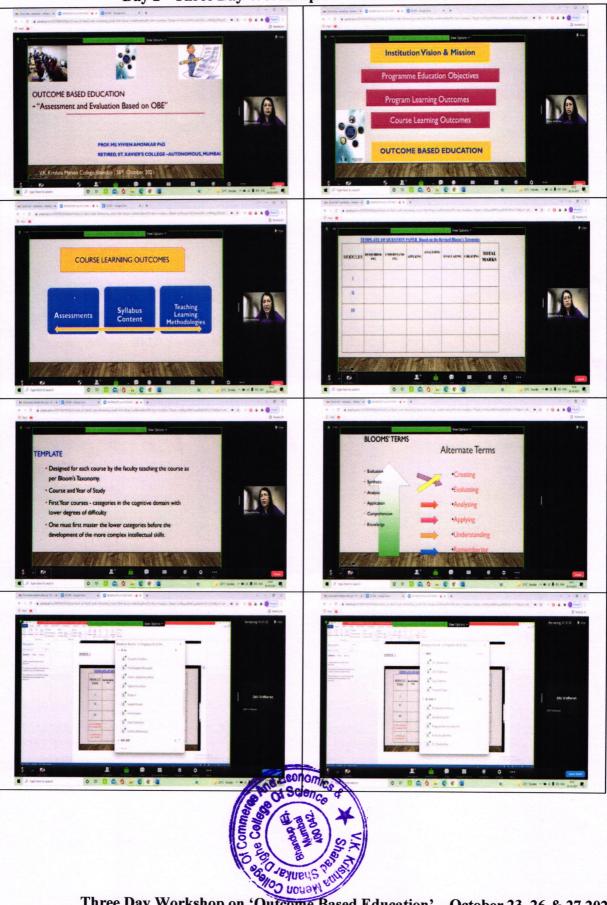




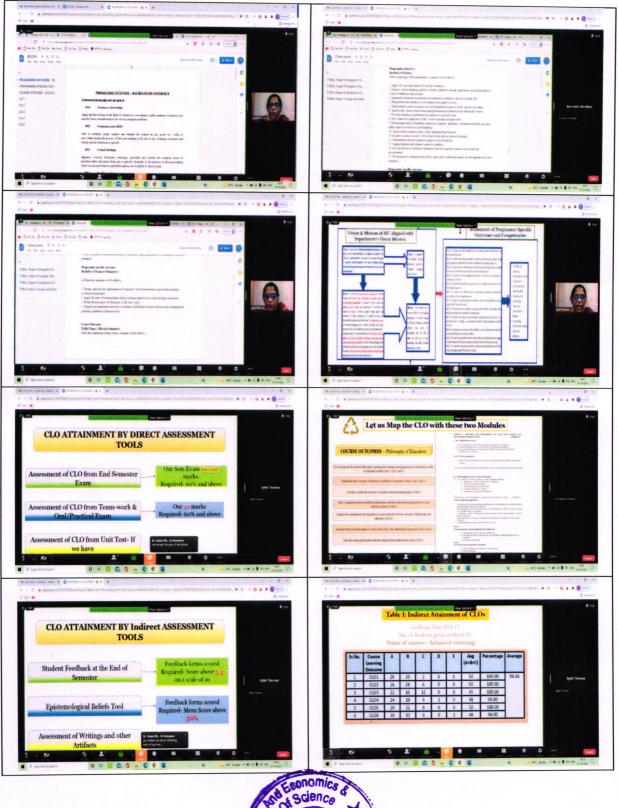
Day 1 - Three Day Workshop on 'Outcome Based Education'



Outcome Researed Education' - October 23, 26 & 27 2021



Day 2 - Three Day Workshop on 'Outcome Based Education'



Day 3 - Three Day Workshop on 'Outcome Based Education'



FEEDBACK



Three Take away from the Webinar

Came to know about blooms taxonomy We got an opportunity to learn how to frame and map POs, PSOs, and COs in this workshop. Other than that, process of mapping program outcome was also explained very nicely in the workshop. Very enlightening about the new methods of teaching and assessment Very informative and knowledge sharing session, take away a lots of knowledge Outcomes based learning Preparation of course outcome and setting up question paper Writing outcomes and mapping it is essential learnt about Program outcome, Program specific outcome, and course outcome More critical thinking is required on outcome based Education Better understanding of educational outcomes and methods of measuring them Awareness that there is assessment of Outcomes delivery into students in OBE blooms taxanomy's knowledge and application in preparing PEO, PLO, CLO, Assessment and evaluation, mapping gained knowledge about how to develop teaching skill to achieve outcome of couse and program skill to achieve outcome

Any Suggestion/Comment

Looking forward for more such workshop

Keep more webinar

Many Congratulations to IQAC- Menon College for organizing such webinar, more can be organized in near future.

Need more sessions on OBE

Resource person were very knowledgeable and informative

Time should be morning

The workshop was informative

Overall workshop was full of knowledge.

WORKSHOP WAS VERY INFORMATIVE

Mrs. Saroj Phadnis PRINCIPAL K. Krishne Menon College Of Commerce And Pronomics & Sharad Shankar Dighe College Of Science BHANDUP (E), MUMBAI- 400 042



Dr. Sheeba Nair Jt. IQAC Coordinator





BHANDUP EDUCATIONAL SOCIETY'S V. K. KRISHNA MENON COLLEGE OF COMMERCE & ECONOMICS & SHARAD SHANKAR DIGHE COLLEGE OF SCIENCE BHANDUP EAST. MUMBAI



Affiliated to the University of Mumbai

info@menoncollege.edu.in

CERTIFICATE OF PARTICIPATION

This is to certify that **Mr.Rajesh Yadav** of **V.k.krishna Menon College** has actively participated in **Online Three Day Workshop** on **"Outcome Based Education"** organized by the Internal Quality Assurance Cell in collaboration with DMR - Joint Action Cluster, held on 23rd, 26th and 27th October, 2021.



Prin. (Mrs.) S. V. Phadnis PRINCIPAL



BHANDUP EDUCATIONAL SOCIETY'S V. K. KRISHNA MENON COLLEGE OF COMMERCE & ECONOMICS & SHARAD SHANKAR DIGHE COLLEGE OF SCIENCE BHANDUP EAST. MUMBAI



Affiliated to the University of Mumbai

info@menoncollege.edu.in

CERTIFICATE OF PARTICIPATION

This is to certify that **Valentina Vincent Kini** of **Ramanand Arya D.A.V College** has actively participated in **Online Three Day Workshop** on **"Outcome Based Education"** organized by the Internal Quality Assurance Cell in collaboration with DMR - Joint Action Cluster, held on 23rd, 26th and 27th October, 2021.



Prin. (Mrs.) S. V. Phadnis PRINCIPAL